



COUNCIL SUMMONS

To Members of the Metropolitan Borough Council

Dear Councillor

You are requested to attend a Meeting of the Sefton Metropolitan Borough Council to

be held on **Thursday 17th November, 2016 at 6.30 pm at the Town Hall, Southport**

to transact the business set out on the agenda overleaf.

Yours sincerely,

A handwritten signature in black ink that reads "M. Carney".

Chief Executive

Town Hall,
Southport

Wednesday 9 November 2016

Please contact Steve Pearce, Democratic Services Manager
on 0151 934 2046 or e-mail steve.pearce@sefton.gov.uk

We endeavour to provide a reasonable number of full agendas, including reports at the meeting. If you wish to ensure that you have a copy to refer to at the meeting, please can you print off your own copy of the agenda pack prior to the meeting.

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A G E N D A

1. Apologies for Absence

2. Declarations of Interest

Members are requested to give notice of any disclosable pecuniary interest, which is not already included in their Register of Members' Interests and the nature of that interest, relating to any item on the agenda in accordance with the Members Code of Conduct, before leaving the meeting room during the discussion on that particular item.

3. Minutes of Previous Meeting

(Pages 7 - 12)

Minutes of the meeting held on 22 September 2016

4. Mayor's Communications

Public Session

5. Matters Raised by the Public

To deal with matters raised by members of the public resident within the Borough, of which notice has been given in accordance with the procedures relating to public questions, motions or petitions set out in Paragraph 36 to 46 of the Council and Committee Procedure Rules in Chapter 4 of the Council Constitution.

Council Business Session

6. Questions Raised by Members of the Council

To receive and consider questions to Cabinet Members, Chairs of Committees or Spokespersons for any of the Joint Authorities upon any matter within their portfolio/area of responsibility, of which notice has been given by Members of the Council in accordance with Paragraph 48 to 50 of the Council and Committee Procedure Rules, set out in Chapter 4 of the Council Constitution.

7. Vision - Sefton 2030

(Pages 13 -
36)

Report of the Executive Director

8. Revenue and Capital Budget Update 2016/17

(Pages 37 -
56)

Report of the Head of Corporate Resources

9. Honorary Freedom of the Borough - HMS Mersey

(Pages 57 -
62)

Report of the Head of Regulation and Compliance

10. Membership of Committees 2016/17

To consider any changes to the Membership of any committees etc.

11. Motion Submitted by Councillor Friel

To consider the following Motion submitted by Councillor Friel:

“On 15th April 1989, a disaster at Hillsborough Stadium in Sheffield led, ultimately, to the deaths of 96 innocent fans who had left home that morning to watch a football match.

Due to crowd control mis-management those fans, whose ages ranged from 10 to 67 years old, had the life crushed out of them.

Contrary to the facts, the S*n published a front page story with the banner headline ‘The Truth’ which contained blatant lies.

Here are just a couple of the lies:

‘Drunken Liverpool fans viciously attacked workers as they tried to rescue victims and police officers, firemen and ambulance crew were punched, kicked and urinated upon.’ This was printed in a British national newspaper!

For this reason the Council calls on all retailers and vendors of newspapers in the Borough of Sefton to stop selling The S*n. We applaud the group called ‘Total Eclipse of the S*n’ for their endeavours to rid Sefton of this newspaper.”

12. Motion Submitted by Councillor McGuire

To consider the following Motion submitted by Councillor McGuire:

“That this Council deplores:

1. the severe threat to local NHS Services created by the draft 'Merseyside and Cheshire Sustainability and Transformation Programme' (STP) which has been developed in secret to cope with the effects of cutbacks in real terms NHS spending imposed by the government;
2. in particular, threats posed in the published plans to NHS services presently provided within Southport and Ormskirk NHS Trust, especially its A&E service; within the Aintree Hospital Trust and in respect of Mental

Health Services across the Borough; and

3. the fact that this STP plan, addressing a £900 million 'black hole' in NHS finance across Merseyside and Cheshire over the next five years, has been 'worked up' in private with no input into the process from any democratic representatives.

This Council notes:

1. that these proposals come at a time when the cash available for Local Authority-delivered care has also been under a substantial reduction and would be placed under unacceptable pressure by further cuts in NHS services.
2. recent denials which have been issued following the public 'leaking' of these plans but also that these denials have not included any explanation of where else the money would come from; and
3. the all-Party NHS Parliamentary Committee, chaired by Dr Sarah Woolaston, has drawn attention to the factual deficiencies in government statements about future funding of the NHS.

This Council resolves:

1. to publicise the Cheshire and Merseyside Sustainability and Transformation Programme Plan and to inform the people of the Borough of Sefton of the effects which the changes proposed therein are likely to have on the health and social services provision provided to the local population; and
2. to notify the Merseyside and Cheshire NHS Sustainability and Transformation Programme lead and the Secretary of State for Health of its opposition to any programme of cutbacks locally and nationally in the NHS created to meet underfunding by the Conservative Government.”

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THIS SET OF MINUTES IS NOT SUBJECT TO "CALL-IN"

COUNCIL

MEETING HELD AT THE TOWN HALL, BOOTLE ON THURSDAY 22ND SEPTEMBER, 2016

PRESENT: The Vice Chair (Councillor Kevin Cluskey) in the Chair

Councillors Ashton, Atkinson, David Barton, Jo Barton, Bennett, Bliss, Booth, Bradshaw, Brennan, Burns, Carr, Carragher, Linda Cluskey, Dams, Dodd, Fairclough, Friel, Gannon, Grace, Jones, Keith, John Kelly, John Joseph Kelly, Lappin, Dan T. Lewis, Maher, McCann, McGinnity, McGuire, McKinley, Moncur, Murphy, Brenda O'Brien, Michael O'Brien, O'Hanlon, Page, Pitt, Preece, Pullin, Robinson, Roche, Roscoe, Sayers, Shaw, Anne Thompson, Lynne Thompson, Veidman, Weavers, Webster, Bill Welsh and Marianne Welsh

37. APOLOGIES FOR ABSENCE

The Chair reported that the Mayor had submitted his apologies for absence as he was representing the Council and people of Sefton at a ceremony been held in St. Georges Hall, Liverpool that evening when the Freedom of the City of Liverpool was to be awarded posthumously to 96 people who lost their lives at Hillsborough 27 years ago and to key campaigners.

Apologies for absence were also received from Councillors Ball, Byrom, Cummins, Dawson, Dutton, Hands, Hardy, Jamieson, Daniel Lewis, Owens, Spencer, Thomas, and Tweed.

38. DECLARATIONS OF INTEREST

No declarations of any disclosable pecuniary interest were received.

39. MINUTES OF PREVIOUS MEETING

RESOLVED:

That the Minutes of the meeting held on 14 July 2016 be approved as a correct record.

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40. MAYOR'S COMMUNICATIONS

The Chair reported that in the absence of the Mayor, there were no Mayoral communications to report on.

41. MATTERS RAISED BY THE PUBLIC

The Chair reported that no matters had been raised by Members of the Public.

42. QUESTIONS RAISED BY MEMBERS OF THE COUNCIL

The Council considered a schedule setting out the written questions submitted by:

- Councillor Bliss to the Chair of the Licensing and Regulatory Committee (Councillor John Kelly)
- Councillor Jones to the Cabinet Member – Children, Schools and Safeguarding (Councillor John Joseph Kelly)
- Councillor Keith to the Cabinet Member – Locality Services (Councillor Fairclough)
- Councillor Lynn Thompson to the Cabinet Member – Locality Services (Councillor Fairclough)
- Councillor Hands to the Cabinet Member – Locality Services (Councillor Fairclough)
- Councillor McGuire to the Cabinet Member – Locality Services (Councillor Fairclough)
- Councillor McGuire to the Leader of the Council (Councillor Maher)
- Councillor David Barton to the Cabinet Member – Planning and Building Control (Councillor Veidman)
- Councillor Dawson to the Cabinet Member – Adult Social Care (Councillor Cummins)

together with the responses given. Supplementary questions were responded to by the Leader of the Council and the Cabinet Member – Locality Services.

(The Cabinet Member – Children, Schools and Safeguarding (Councillor John Joseph Kelly) requested that it be noted that the question submitted by Councillor Jones set out in the schedule, did not relate to a Sefton Liberal Democrat Councillor)

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43. MEMBERSHIP OF COMMITTEES 2016/17

The Head of Regulation and Compliance reported that it came to light in July this year that there was an administrative issue as to whether one of the Parent Governor Representatives had been appointed for 2 years or 4 years to the Overview and Scrutiny Committee (Children's Services & Safeguarding) and she requested the Council to confirm the appointment of Mrs Ryan Palmer to the Committee for a further period until 22 January 2018.

Councillor Bliss reported on the following changes to the membership of Committees and Outside Bodies:

- Councillor Jones to replace Cllr Dutton as a Member of the Overview and Scrutiny Committee (Adult Social Care and Health) and Councillor Dutton to be the Substitute Member for Councillor Jones on the Committee;
- Councillor Dutton to replace Councillor Ball as a Substitute for Councillor Pitt on the Overview and Scrutiny Committee (Children's Services and Safeguarding);
- Councillor Dutton to replace Councillor Ball as a Substitute for Councillor Bliss on the Local Joint Consultative Committee; and
- Councillor Bliss to replace Councillor Ball as a Council representative on the Southport Pier Trust.

RESOLVED: That

- (1) Mrs Ryan Palmer be appointed as a Parent Governor Representative on the Overview and Scrutiny Committee (Children's Services and Safeguarding) for a further period until 22 January 2018; and
- (2) the changes to the membership of the Committees and Outside Body referred to above be approved.

44. FOUR YEAR FINANCIAL SETTLEMENT

Further to Minute No. 29 of the Cabinet meeting held on 1 September 2016, the Council considered the report of the Head of Corporate Resources which provided details of the Government's offer of a four year financial settlement up to 2019/20.

It was moved by Councillor Maher, seconded by Councillor Fairclough and

RESOLVED:

That the four-year funding settlement for the period 2016/17 to 2019/20 be accepted and that the production of an appropriate efficiency plan be

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delegated to the Chief Executive in consultation with the Head of Corporate Resources as the Chief Financial Officer (Section 151 Officer).

45. LOCAL GOVERNMENT ACT 1972 - SECTION 85 - ATTENDANCE AT MEETINGS

The Council considered the report of the Head of Regulation and Compliance which requested the Council to approve and authorise the absence of Councillor Ball from attendance at Council and Committee Meetings pursuant to Section 85 of the Local Government Act 1972.

It was moved by Councillor Maher, seconded by Councillor Fairclough and

RESOLVED:

That the current absence from all Council and Committee Meetings of Councillor Ball due to ill-health be authorised and approved for a six month period until 21 March 2017 pursuant to Section 85 of the Local Government Act 1972.

46. MOTION SUBMITTED BY COUNCILLOR DAVID BARTON

It was moved by Councillor David Barton:

"This Council:

- Notes that there are a range of options that provide heritage- related funding provided by Central Government and various National Bodies applicable to heritage sites owned by both the public and private sectors within and across the Sefton Metropolitan Borough as a whole;*
- Notes that these funding bodies: "The Heritage Lottery Fund" (HLF); "Funds for Historic Buildings" (FFHB), "The Heritage Alliance" and "The Big Lottery Fund" may support with the cost of restoration across Sefton as a whole, with special regard to its multiple proud Conservation areas from Southport to Bootle. Various grant programmes that support projects to give historic buildings and heritage assets a new lease of life and for which local authorities are eligible to apply;*
- Recognises that potential funding organisations are presently available for an assortment of heritage buildings across Sefton Metropolitan Borough to support our local and regional economy, and that in order to truly deliver the best future for "Imagine Sefton 2030" these same potential funding organisations must be accessed as soon as possible;*
- Applauds the work of all those Council Officers involved across the multiple Sefton Departments that have already demonstrated vast*

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proress in getting the best value for the Sefton pound and their continued commitment to improving our communities, particularly with regards to local heritage;

- *Commends the work of those within both the Local Sefton Authority Departments and the individual land owners from Southport to Bootle that have already engaged in the exciting process of Community Conservation;*
- *Believes that is in the interests of the residents of Sefton Metropolitan Borough, the North West of England and Britain as one nation that this Local Authority pursues these additional funding organisations and bodies in earnest; and*
- *Calls upon Sefton Metropolitan Borough Council to make stronger use of its website and media communications to provide a gateway for these funding organisations to both the public and private sectors with the objective of truly delivering for the residents and visitors of Sefton MBC.”*

In the absence of a Seconder, the Motion fell, no debate was held and no action will be taken.

47. MOTION SUBMITTED BY COUNCILLOR MCKINLEY

It was moved by Councillor McKinley, seconded by Councillor Sayers and following debate, unanimously

RESOLVED:

Developing a Merseyside-wide strategic and operational plan to meet the functional literacy, numeracy and ICT needs of the adults of the Liverpool City Region (LCR).

The devolution deal for the LCR includes planning and delivering the learning and skills agenda. This is a great opportunity to develop a comprehensive wide ranging skills strategy that will meet the future needs of business and offer employment opportunities to our residents. It is recognised that we are making great progress in some areas with the allocation of £20 million plus which the local authorities have the lead on and will help to drive the learning and skills agenda. However, these opportunities will not be maximised for all residents unless we address the adult literacy, numeracy and ICT needs of all residents in a systematic and planned way.

Poor standards of English, maths and ICT is a significant factor in trapping individuals in the downward cycle of poverty and deprivation. Confidence in mathematics, written and spoken English are transformational skills that

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can make a huge difference to the lives and employment prospects of LCR residents. In Sefton and North Liverpool we have one of the highest concentrations of deprived lower super output areas in the country and amongst the highest level of need for adult literacy, numeracy and ICT in the UK.

Some good work is already in place, unfortunately, in spite of some excellent work done by local colleges and others, many areas across the City Region continue to be blighted by intergenerational unemployment and poor skills. A more strategic approach to adult literacy, numeracy and ICT will help to underpin any strategy to develop wider skills.

The LCR Employment and Skills Board is working to address the skills gap and a clearly focused strategic and operational plan for literacy, numeracy and ICT will help to drive this.

Sefton Council actively supports and endorses the development of a holistic Merseyside-wide plan to meet the adult literacy, numeracy and ICT needs of the LCR. Such a plan to be based on clear demographic profiling of areas of greatest need and work with all appropriate stakeholders to prioritise and target these areas to address residents' functional literacy, numeracy and ICT needs.

Report to:	Cabinet Council	Date of Meeting:	3 rd November 2016 17 th November 2016
Subject:	Vision Sefton 2030	Wards Affected:	Wards
Report of:	Executive Director		
Is this a Key Decision?	Yes	Is it included in the Forward Plan?	Yes
Exempt/Confidential	No		

Purpose/Summary

Sefton Council has been leading on developing a new vision for the borough, working closely with partners, businesses, private sector organisations, the voluntary, community and faith sector and the community. The Vision and Outcomes Framework will help us focus on what's important and to be ambitious for the Borough and its communities in the future.

This report provides Cabinet and Council with

1. feedback from Overview & Scrutiny Committees
2. an updated 2030 Vision Outcomes framework for consideration

Recommendation(s)

Cabinet is asked to

1. Thank the Overview and Scrutiny Committees and note that their comments and feedback has been reflected in the Outcomes Framework at Annex B and will be reflected in the development of future engagement plans and activity.
2. Agree the recommended changes to the themes at paragraph 2.3
3. Agree the Core Purpose at paragraph 2.13
4. Subject to any required changes, commend the Vision & Outcomes Framework at Annex B to Council
5. Note that the framework for change will help the Council deliver against the vision and new core purpose
6. Agree that changes to the formal documentation are made so any decisions evidence impact against the vision and Council core purpose
7. Agree that the current two sponsors Cllr Patricia Hardy and Cllr Paulette Lappin, retain an overview sponsorship role.

Council is asked to

8. Consider and agree the Vision & Outcomes Framework at Annex B subject to any changes required by Cabinet
9. Consider and agree the Core Purpose at paragraph 2.13

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How does the decision contribute to the Council's Corporate Objectives?

	<u>Corporate Objective</u>	<u>Positive Impact</u>	<u>Neutral Impact</u>	<u>Negative Impact</u>
1	Creating a Learning Community	x		
2	Jobs and Prosperity	x		
3	Environmental Sustainability	x		
4	Health and Well-Being	x		
5	Children and Young People	x		
6	Creating Safe Communities	x		
7	Creating Inclusive Communities	x		
8	Improving the Quality of Council Services and Strengthening Local Democracy	x		

Reasons for the Recommendation:

Sefton Council is leading on developing a new and exciting vision for the future of the borough and wants anyone who lives, works or visits Sefton to be involved. Working closely with partners, businesses, private sector organisations, the voluntary, community and faith sector and the wider Sefton community, the aim is to focus on what is important and to be ambitious for the borough and its communities in the future.

Imagine Sefton 2030 engaged the public, local businesses and potential investors in creating a vision that will collectively promote shared prosperity, coordinated public investment, and a healthy environment and population.

The Vision and Outcomes Framework will guide long term planning - helping to collectively stimulate growth, prosperity, set new expectation levels and to help focus on what is important for Sefton.

Alternative Options Considered and Rejected:

The role of the public sector is changing and so the Council and partners must prepare for the future. Doing nothing is not an option and a silo based approach would not maximise opportunities for the borough.

What will it cost and how will it be financed?

(A) Revenue Costs

There are no direct implications arising from this report

(B) Capital Costs

There are no direct implications arising from this report

Implications:

The following implications of this proposal have been considered and where there are specific implications, these are set out below:

Financial	
Legal	
Human Resources Full and meaningful consultation will take place with the Trade Unions and employees on the matters arising from this report.	
Equality	
1. No Equality Implication	<input checked="" type="checkbox"/>
2. Equality Implications identified and mitigated	<input type="checkbox"/>
3. Equality Implication identified and risk remains	<input type="checkbox"/>

Impact of the Proposals on Service Delivery:

Consideration of service delivery implications will form an integral part of the budget, public engagement and consultation processes and will be dependent on the approaches and projects finally adopted by the Council and its partners.

What consultations have taken place on the proposals and when?

The Head of Corporate Resources (FD.4348/16) and Head of Regulation and Compliance (LD.3631/16) have been consulted and have no comments on the report.

Extensive community consultation has been undertaken and Cabinet was provided with feedback in September 2016.

The engagement feedback and Vision & Outcomes Framework has also been considered by Overview & Scrutiny as per the timetable below -

6th September 2016 Overview and Scrutiny Committee (Adult Social Care and Health)

13th September 2016 Overview and Scrutiny Committee (Regulatory, Compliance and Corporate Services)

20th September 2016 Overview and Scrutiny Committee (Regeneration and Skills)

27th September 2016 Overview and Scrutiny Committee (Children's Services and Safeguarding)

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Implementation Date for the Decision

Immediately following the Council meeting on 17 November 2016.

Contact Officer: Jan McMahon

Tel: 0151 934 4431

Email: jan.mcmahon@sefton.gov.uk

Background Papers:

There are no background papers available for inspection

1. Background

- 1.1 The Vision will enable the Council and partners to demonstrate the connected thinking and action. It will also enable the Council to bring about meaningful and measureable plans with targets, timescales and performance management framework. Cabinet members, in December 2015 agreed an outline work plan, which has a three stage approach:
 - Engagement to develop a vision
 - Agreement on how to use the vision
 - Implementing the short, medium and long term targets to achieve the Vision, will guide our current and future action and will inform budget planning processes.
- 1.2 The Cabinet Sponsors for the 2030 Vision are Councillor Patricia Hardy, Cabinet Member Communities and Housing and Councillor Paulette Lappin, Cabinet Member, Regulatory, Compliance and Corporate Services, who agreed to work to a time period of 2030, on which 2020 would be a key milestone.
- 1.3 Extensive engagement took place with the Council workforce, partners to develop a draft Vision and Outcomes Framework and this was considered by our communities from 13th June until 31st July 2016.
- 1.4 In September 2016 Cabinet considered the full Consultation and Engagement report. Cabinet asked that
 - 1.4.1 the engagement feedback and Vision & Outcomes Framework be considered by all Overview & Scrutiny committees
 - 1.4.2 further work be undertaken with partners understand what really matters to communities and refine the Vision & Outcomes Framework based on the engagement feedback
 - 1.4.3 current Council priorities and core purpose be reviewed in light of the Imagine Sefton 2030 feedback to date
 - 1.4.4 consideration was give to how future decisions were made about priorities and resourcing

2 Grounding the Conversation

- 2.1 Feedback from the Overview & Scrutiny Committees was in the main very positive with all Chairs welcoming the opportunity to comment and have input to the Vision and development of future plans. The engagement approach was well received, however, as always it was felt that lessons should be learnt and that it was essential that good practice developed was shared and built upon.
- 2.2 Detailed feedback from each Overview & Scrutiny Committee is available at Annex A. Cabinet is asked to take account of this feedback when considering the Outcomes Framework and in the development of future engagement activity and plans.

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2.3 As requested by Cabinet further work has been undertaken with partners to understand what really matters to communities and refine the Vision & Outcomes Framework based on the engagement feedback. As part of this work the accessibility of language the language used has been given full consideration and so for clarity it is recommended that the themes consulted on become –

Draft Theme	Recommended Theme	What does this look like?
Resilient people and places	Together a stronger community	<p>In 2030, Sefton residents look out for each other. We focus on our similarities and the strength that comes from diversity, but never on our differences.</p> <p>We have proactive and supportive communities, aided by a vibrant voluntary, community and faith sector, where everyone has the opportunity to live an independent and active life. We know our neighbours, have high levels of trust in our community and we help each other out in any way we can.</p> <p>Our communities are strong, knowledgeable and informed.</p>
Growing, living and ageing well	A borough for everyone	<p>In 2030, Sefton is a borough that has everything we need to live, learn and age well.</p> <p>From the moment we are born we are part of the community, with parent and baby groups & outstanding nurseries and schools.</p> <p>Quality apprenticeships, vocational training and university access mean we can follow our dream career path.</p> <p>We live happy, healthy lives in Sefton. The borough is accessible for everyone and positive approaches are in place for those living with mental health issues and disabilities.</p> <p>When it comes to enjoying our free time and living socially, there are clubs and groups for everyone.</p>
A great place to live, work and play	Living, working and having fun	<p>In 2030, Sefton is the perfect place to enjoy your life.</p> <p>With a variety of jobs and professions, Sefton has fantastic opportunities for everyone, from full time workers to part time workers. While a range of housing, including affordable and luxury, has made</p>

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Draft Theme	Recommended Theme	What does this look like?
		<p>the borough one of the most desirable places to live in the country.</p> <p>Our children and young people enjoy access to some fantastic schools, colleges and universities, meaning they can go on to fulfil their dreams and follow their chosen career paths.</p> <p>We enjoy shopping on Sefton's vibrant high streets and being social at one of the many bars and restaurants, plus a wide variety of sports facilities, clubs and events help inspire residents to keep active and enjoy sport.</p> <p>We are borough that offers it all with many people moving to the area and students returning to lay down their roots following graduation.</p>
<p>Activities, sociability and hosting</p>	<p>Visit, explore and enjoy</p>	<p>In 2030, Sefton has something to offer residents and visitors of all ages.</p> <p>We enjoy activities on our beaches and floral greenspaces, while the rush of adrenaline at Southport Air Show brings visitors from far and wide. Sefton is home to a number of great events and festivals, while international sporting events return year after year.</p> <p>Known for its cultural scene, Sefton has something for everyone.</p>
<p>Image & Environment</p>	<p>A clean, green and beautiful borough</p>	<p>In 2030, Sefton is internationally recognised for its outstanding natural beauty and commitment to sustainability.</p> <p>We are a borough celebrated for its fantastic coast line and respected green spaces. Together, we work hard to preserve our assets, such as the marina, woodlands, parks and canals and ensure that all future generations can enjoy them.</p> <p>Through eco-friendly and green solutions, we have set the bar in sustainability. Everybody works together to keep Sefton clean and green, with a commitment to recycling, low pollution and better air quality.</p>

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Draft Theme	Recommended Theme	What does this look like?
Accessible and linked	On the move	<p>In 2030, Sefton is easy to move around and well linked with the wider city region and beyond.</p> <p>Night buses, better train links and affordability mean that public transport is safe and available to everyone. We can also enjoy the use of the many bicycle and walking friendly routes, meaning we can keep active.</p> <p>Investment into the borough's public transport system and road networks have helped reduce congestion and have made it even easier for residents and visitors to reach homes, businesses and attractions.</p>
Right for business	Open for business	<p>In 2030, Sefton is home to businesses of all sizes, from international organisations and small start-ups to social enterprises and community organisations.</p> <p>We are a borough with a global outlook, exporting many of our services and goods via the port.</p> <p>Sefton is also a leading coastal tourist destination, with businesses flourishing thanks to our strong visitor economy. While strong support for SME's and Start-ups, coupled with the creative use of commercial space, has resulted in vibrant high streets.</p> <p>With strong public sector partnerships, an entrepreneurial culture and a strong work force, Sefton is the perfect home for any business and we are flourishing.</p>
Digital, Science & Technology	Ready for the future	<p>In 2030, Sefton is at the forefront of technology and research.</p> <p>Investment in technology means that the borough is covered by comprehensive free Wi-Fi and strong, fast connection speeds. By embracing change, we are ready to seize any opportunity and Sefton is now known across the world as a centre for advancement and research.</p> <p>We are well connected to the rest of the world and we are always looking to the future. Sefton is a borough connected by people, supported by technology.</p>

- 2.4 Cabinet is asked to consider agree the recommended changes to the themes.
- 2.5 The Council and partners will continue to work with our communities over the coming months and years to understand develop and refine plans and approaches to change.
- 2.6 Annex B of this report provides Cabinet with a draft of Vision & Outcomes Framework for consideration and subject to any required changes commend the Vision & Outcomes changes to Council.
- 2.7 Partner organisations, businesses, investors and Sefton residents all have a role to play in delivering the 2030 vision. Sefton Council will play its part and show strong and visible leadership in delivering the vision. The Council will adopt the 2030 Sefton vision of ‘A confident and connected Sefton’ and will strive to deliver priorities for the borough, ensuring everything it does has a contributory focus to the future of the borough.
- 2.8 The way the Council works will be different in the future, like all organisations that are future focused, it will modernise and develop. In order to achieve the 2030 vision the Council will need to change how it works. The financial constrains upon the Council also require changes to ways of working.
- 2.9 The Council will move away from traditional ways of working focused around delivering services and it will have a greater role in influencing, shaping, enabling and building community capacity. Where it is necessary to do so, it will continue to be a provider of services but will use new service delivery models and new forms of partnership. This will mean that by working more closely with others partners can optimise efficiency and effectiveness and create sustainable approaches.
- 2.10 The Council will not always be a provider of services in the future, delivering fewer services itself but will act as a broker and commissioner of services, making sure that the needs of Sefton residents and businesses and met with the right responses and support.
- 2.11 The Council will continue to
 - be a strong and influential leader; taking the reins on creating a climate where reform and growth are active
 - assess need
 - lead in creating vibrant market places
 - be place-shapers
 - and stimulate the right environment for success.

In the future the Council will have a much stronger focus on co-production and working with the community and will be less about doing things for residents and more about creating capacity and motivation for people to get involved. The Council will also operate more commercially in the future, finding new ways to trade and deliver services with a commercial edge while retaining its

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social purpose. The Council will aim to make a profit but will reinvest it to make a difference to lives and economy of Sefton. By working with others the Council will strive to always be ready for the future and continuously improve.

- 2.12 The Core Purpose of the Council has been assumed to be
- **Protect the most vulnerable** i.e. those people who have complex care needs with no capacity to care for themselves and no other networks to support them
 - **Commission and provide core services** which meet the defined needs of communities and which are not and cannot be duplicated elsewhere
 - **Enable/facilitate economic prosperity** i.e. maximise the potential for people within Sefton to be financially sustainable through employment / benefit entitlement
 - **Facilitate confident and resilient communities** which are less reliant on public sector support and which have well developed and effective social support networks.

- 2.13 Having considered the feedback from Imagine Sefton 2030 Cabinet & Council are asked to consider and agree the following as the Core Purpose moving forward. We will need to continually review how this Core Purpose is effectively communicated to staff and communities.

- **Protect the most vulnerable:** i.e. those people who have complex care needs with no capacity to care for themselves and no other networks to support them. For those who are the most vulnerable we will have a helping role to play, we will challenge others to ensure we all protect the most vulnerable and where we need to we will intervene to help improve lives
- **Facilitate confident and resilient communities:** the council will be less about doing things to and for residents and communities and more about creating the capacity and motivation for people to get involved, do it for themselves and help one another. We will create an environment in which residents are less reliant on public sector support and which have well developed and effective social support
- **Commission, broker and provide core services:** the council will directly deliver fewer services but will act as a broker and commissioner of services which meet the defined needs of communities, are person-centred and localised where possible. We will deliver services which can't be duplicated elsewhere or where we add value.
- **Place-leadership and influencer:** making sure what we and what others do are in the best interests of Sefton and its residents and has a contributing role to the 2030 vision of the borough. This includes strong leadership and influencing partner organisations to work towards common goals and building pride in the borough

- **Drivers of change and reform:** the council will play a key role in leading change and reform to improve outcomes for Sefton residents and continuously improve the borough
- **Facilitate sustainable economic prosperity:** that is, people having the level of money they need to take care of themselves and their family; creating the conditions where relatively low unemployment and high income prevail, leading to high purchasing power; and having enough money to invest in infrastructure.
- **Generate income for social reinvestment:** the council will develop a commercial nature and look to what it can do either by itself or with others to generate income and profit that can be reinvested into delivering social purpose.

3. **Designing the Future Together**

- 3.1 Today Sefton has many strengths and assets but it is also facing real challenges. By working together as partners we will unlock the borough's collective resources for the benefit of all and use our strengths and assets to become even more effective. Most importantly the future of Sefton will be shaped by the people already living here and others who will choose to move here. Businesses already located in Sefton and those who choose to invest here, will help drive future prosperity.
- 3.2 The impact of the Government's austerity programme and ongoing policy changes has and will continue to have a significant impact on the Council and many of its partners. This will influence how partners move forward, at least in the short and medium term.
- 3.3 As a result of Government funding reductions the Council has had to make savings of £169m since 2011, with a further forecast reductions of £64m between 2017- 2020. These are challenging targets but Council along with partners remains ambitious for the borough and the Vision will enable the Council and partners to demonstrate the connected thinking and action, so improving outcomes.
- 3.4 The Council and partners will consider the Imagine Sefton 2030 and future feedback in the design and development of new strategies, approaches and ideas. The intention is for partners to adopt a New Realities 'can do' approach to collaboration aimed at working together in a positive, productive environment.
- 3.5 Once Cabinet and Council have approved the Vision Outcomes Framework the intention is that a Corporate Plan will be developed so that the Council is able to demonstrate how it will contribute to and influence the achievement of the ambitions articulated in the Vision and how we will move towards the new core purpose for the Council. The plan will refresh the strategic objectives and various frameworks within the Council including the Performance Framework, the

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commissioning framework, the workforce development strategy and the communications and marketing framework.

- 3.6 Alongside this the Council is developing a major change programme to enable the council to be sustainable and fit for the future, the Framework for Change. The Council has to rethink what it does and how it does it. The size of the change required is significant and it will be the biggest that this council has ever gone through. It will involve bringing different services together who had never worked together before and integrating them internally, and in some cases with partners and/or the Liverpool City Region. It will involve radical changes to service offers, approaches and methods of delivering services and how the Council works with partners and the community. This will be a whole scale change programme and impact on all parts of the Council. Growth and Public Sector Reform will focus heavily, and will be at the heart of the changes we need to make.
- 3.7 For the Council implementing the short, medium and long term targets to achieve the Vision, will guide current and future action and will inform budget planning processes. In order for us to maintain a focus on the 2030 vision and align what we do it is recommended that Cabinet and Council decisions are made giving consideration to the vision and new Council core purpose. It is recommended that changes to the formal documentation are made so any decisions evidence impact against the vision and Council core purpose.
- 3.8 To ensure that the framework for change is consistently moving us towards achieving the vision, it is recommended that the current two sponsors Cllr Patricia Hardy and Cllr Paulette Lapin, retain an overview sponsorship role specifically with regards to the Public Sector reform agenda, under the Framework for Change so the interdependent nature of change is managed well and that the translation of the vision into action is championed and kept alive, real and active.

Annex A

Overview and Scrutiny Committee (Adult Social Care and Health) 06.09.16

Comments from Committee Members included issues regarding attracting and keeping young families; house prices and choices; employment; activities to keep people fit and well and make them feel included; and incidents of young people leaving affluent areas to go to university and not returning, which could lead to social isolation for their ageing parents.

Overview and Scrutiny Committee (Regulatory, Compliance and Corporate Services) 13.09.16

Members of the Committee asked questions/made comments on the following topics:-

- the staged delivery of the Vision
- consultation response rate connected to the tourism sector
- the consultation process relating to ethnicity, cultural diversity and younger people
- the Vision is aspirational and very good but concern expressed that Central Government funding cuts will make the Vision difficult to deliver
- public engagement is critical and we need more rather than less
- Information could also be obtained from consultation exercises undertaken in connection with the Formby, Lydiate, Maghull and Southport Neighbourhood Plans process
- reference was made to a letter of representation regarding a poorly attended consultation event at Bootle Library. Could steps be taken to improve participation at future events?
- Need to ensure that consultation processes are undertaken in a range of ways rather than simply online

Overview and Scrutiny Committee (Regeneration and Skills) 20.09.16 Draft minutes

Members of the Committee asked questions/made comments on the following topics:-

- the staged delivery of the Vision
- include reference to work life balance
- the requirement for all Town Centre Strategies to link into the Sefton 2030 Vision
- address the issue that respondents did not think that young people were listened to or that their opinions were taken into account when planning for the future
- review those areas where young people seem to be least engaged against those areas where they seem more engaged and seek to improve
- improve partnership working between the Council, Colleges and potential investors/business to ensure that relevant courses and trades are available to young and mature students across the Borough with a view to increasing supply and demand of the workforce sector

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- improve partnership workings to ensure that the housing choices referred to in the report are included in the Sefton offer
- welcomed that the Overview and Scrutiny Management Board were undertaking a review of the Performance Framework which would be the framework to monitor and measure progress in achieving the 2030 Vision.

Overview and Scrutiny Committee (Children's Services and Safeguarding) 27.09.16

Members of the Committee asked questions/made comments on the following topics:-

- the staged delivery of the Vision and the quality of the Consultation and Engagement.
- Advantageous to engage with Parish Councils
- Welcomed and congratulated Sefton's Young Advisers in relation to the extensive work undertaken in developing Sefton's 2030 Vision and encouraged the Council to engage with Sefton's Young Advisors on future projects.
- Welcomed that the Overview and Scrutiny Management Board were undertaking a review of the Performance Framework which would be the framework to monitor and measure progress in achieving the 2030 Vision.

Together a stronger community

In 2030, Sefton residents look out for each other. We focus on our similarities and diversities but never on our differences, working together to live a fruitful life.

We are supportive communities, aided by a vibrant voluntary sector, where everyone has the opportunity to live an independent and proactive life. We know our neighbours and we help each other out in any way we can, from sparing a drop of milk to lending a caring ear.

Our communities are strong, knowledgeable and informed.



A borough for everyone

In 2030, Sefton is a borough that has everything we need to live, learn and age well.

From the moment we are born we are part of the community, with parent and baby groups & outstanding nurseries and schools. Quality apprenticeships, vocational training and university access mean we can follow our dream career path.

We live happy, healthy lives in Sefton. The borough is accessible for everyone and positive approaches are in place for those living with mental health issues and disabilities.

When it comes to enjoying our free time and living socially, there are clubs and groups for everyone.



A clean, green and beautiful borough

In 2030, Sefton is internationally recognised for its outstanding natural beauty and commitment to sustainability.

We are a borough celebrated for its fantastic coast line and respected green spaces. Together, we work hard to preserve our assets, such as the marina, woodlands, parks and canals and ensure that all future generations can enjoy them.

Through eco-friendly and green solutions, we have set the bar in sustainability. Everybody works together to keep Sefton clean and green, with a commitment to recycling, low pollution and better air quality.



Living, working and having fun

In 2030, Sefton is the perfect place to enjoy your life.

With a variety of jobs and professions, Sefton has fantastic opportunities for everyone, from full time workers to part time workers. While a range of housing, including affordable and luxury, has made the borough one of the most desirable places to live in the country.

Our children and young people enjoy access to some fantastic schools, colleges and universities, meaning they can go on to fulfil their dreams and follow their chosen career paths.

We enjoy shopping on Sefton's vibrant high streets and being social at one of the many bars and restaurants, plus a wide variety of sports facilities, clubs and events help inspire residents to keep active and enjoy sport.

We are borough that offers it all with many people moving to the area and students returning to lay down their roots following graduation.



Sefton 2030

A confident and connected borough



On the move

In 2030, Sefton is easy to move around and well linked with the wider city region and beyond.

Night buses, better train links and affordability mean that public transport is safe and available to everyone. We can also enjoy the use of the many bicycle and walking friendly routes, meaning we can keep active.

Investment into the borough's public transport system and road networks have helped reduce congestion and have made it even easier for residents and visitors to reach homes, businesses and attractions.



Visit, explore and enjoy

In 2030, Sefton has something to offer residents and visitors of all ages.

We enjoy activities on our beaches and floral greenspaces, while the rush of adrenaline at Southport Air Show brings visitors from far and wide. Sefton is home to a number of great events and festivals, while international sporting events return year after year.

Known for its cultural scene, Sefton has something for everyone.



Ready for the future

In 2030, Sefton is at the forefront of technology and research.

Investment in technology means that the borough is covered by comprehensive free Wi-Fi and strong, fast connection speeds. By embracing change, we are ready to seize any opportunity and Sefton is now known across the world as a centre for advancement and research.

We are well connected to the rest of the world and we are always looking to the future. Sefton is a borough connected by people, supported by technology.



Open for business

In 2030, Sefton is home to businesses of all sizes, from international organisations and small start-ups to social enterprises and community organisations.

We are a borough with a global outlook, exporting many of our services and goods via the port.

Sefton is also a leading coastal tourist destination, with businesses flourishing thanks to our strong visitor economy. While strong support for SME's and Start-ups, coupled with the creative use of commercial space, has resulted in vibrant high streets.

With strong public sector partnerships, an entrepreneurial culture and a strong work force, Sefton is the perfect home for any business and we are flourishing.



Together a stronger community

Vision	Pledges	Outcomes
<p>In 2030, Sefton residents look out for each other. We focus on our similarities and the strength that comes from diversity, but never on our differences.</p> <p>We have proactive and supportive communities, aided by a vibrant voluntary, community and faith sector, where everyone has the opportunity to live an independent and active life. We know our neighbours, have high levels of trust in our community and we help each other out in any way we can.</p> <p>Our communities are strong, knowledgeable and informed.</p>	<ul style="list-style-type: none"> ■ Work with partners to unlock the borough's collective resources for the benefit of all ■ Support strong, equal partnership working between public, private and voluntary sectors and the communities they serve ■ Work together to encourage the community to be involved in shaping the delivery of services in local neighbourhoods ■ Work together to explore innovative ways of working to enable community capacity to grow and strengthen ■ Work together to strengthen community voices ■ Work together to encourage people to make their homes and communities safe and more energy efficient ■ Target information and encourage participation in initiatives and activities within the local community 	<ul style="list-style-type: none"> ■ People are influencing decisions which affect them and communities work together and with partners to deliver effective change ■ Stronger community leadership ■ People are taking responsibility for their own health and well-being ■ People feel safe and supported and are free from discrimination and harm ■ People understand and exercise their safeguarding responsibilities ■ Communities and individuals are benefitting from many volunteering opportunities and schemes ■ People are not socially isolated ■ People are well informed ■ People rely less on public sector services

A borough for everyone

Vision	Pledges	Outcomes
<p>In 2030, Sefton is a borough that has everything we need to live, learn and age well.</p> <p>From the moment we are born we are part of the community, with parent and baby groups & outstanding nurseries and schools.</p> <p>Quality apprenticeships, vocational training and university access mean we can follow our dream career path.</p> <p>We live happy, healthy lives in Sefton. The borough is accessible for everyone and positive approaches are in place for those living with mental health issues and disabilities.</p> <p>When it comes to enjoying our free time and living socially, there clubs and groups for everyone.</p>	<ul style="list-style-type: none"> ■ Work together to understand, develop and celebrate local communities ■ Work together to develop clear commissioning policies that promote and encourage health and well being ■ Work together to ensure everyone has positive learning experiences ■ Work together to promote and encourage independence ■ Work together to influence national government to get the best possible results for Sefton 	<ul style="list-style-type: none"> ■ People enjoy being part of energetic local communities with their own unique identities and sense of pride ■ People are prepared for change ■ People have aspirations and achieve their ambitions through education, training and lifelong-learning ■ People are accessing education and training opportunities ■ People are accessing to an integrated, efficient and sustainable health and social care system

Living, working and having Fun

Vision	Pledges	Outcomes
<p>In 2030, Sefton is the perfect place to enjoy your life.</p> <p>With a variety of jobs and professions, Sefton has fantastic opportunities for everyone, from full time workers to part time workers. While a range of housing, including affordable and luxury, has made the borough one of the most desirable places to live in the country.</p> <p>Our children and young people enjoy access to some fantastic schools, colleges and universities, meaning they can go on to fulfil their dreams and follow their chosen career paths.</p> <p>We enjoy shopping on Sefton’s vibrant high streets and being social at one of the many bars and restaurants, plus a wide variety of sports facilities, clubs and events help inspire residents to keep active and enjoy sport.</p> <p>We are borough that offers it all with many people moving to the area and students returning to lay down their roots following graduation.</p>	<ul style="list-style-type: none"> ■ Work together to actively promote Sefton and its assets to make Sefton the place to live, work and play ■ Work with businesses and investors to develop the job market ■ Work together to ensure housing choice across all types and tenures across the Borough ■ Work together to explore new solutions with our communities to make a positive difference to people’s lives and the environment 	<ul style="list-style-type: none"> ■ Sefton is the most attractive place to live in the City Region ■ People are employed in a diverse job market ■ People have access housing choices ■ Businesses provide a range of work based learning provision ■ People have a positive work, life balance enjoying a lively social, cultural, sport and leisure offer ■ The community plays a key role in the regeneration of their area

A Clean, Green, Beautiful Borough

Vision	Pledges	Outcomes
<p>In 2030, Sefton is internationally recognised for its outstanding natural beauty and commitment to sustainability.</p> <p>We are a borough celebrated for its fantastic coast line and respected green spaces. Together, we work hard to preserve our assets, such as the marina, woodlands, parks and canals and ensure that all future generations can enjoy them.</p> <p>Through eco-friendly and green solutions, we have set the bar in sustainability. Everybody works together to keep Sefton clean and green, with a commitment to recycling, low pollution and better air quality</p>	<ul style="list-style-type: none"> ■ Work together to promote the borough ■ Develop a Masterplan for the borough ■ Work together to encourage all groups who want to improve the environment ■ Work together to demonstrate commitment to heritage in the built environment ■ Work together to demonstrate commitment to the natural environment ■ Work together to prevent and reduce all types of pollution 	<ul style="list-style-type: none"> ■ People value and enjoy our exciting heritage and natural environment and want to protect it and enhance it for future generations ■ Sefton is a respected environmental knowledge hub ■ People work together to keep Sefton clean and green relying less on public sector services ■ People and businesses are environmentally aware

Visit, Explore and Enjoy

Vision	Pledges	Outcomes
<p>In 2030, Sefton has something to offer residents and visitors of all ages.</p> <p>We enjoy activities on our beaches and floral greenspaces, while the rush of adrenaline at Southport Air Show brings visitors from far and wide. Sefton is home to a number of great events and festivals, while international sporting events return year after year.</p> <p>Known for its cultural scene, Sefton has something for everyone.</p>	<ul style="list-style-type: none"> ■ Work together to actively promote Sefton and its assets to make Sefton the place to stage events and visit ■ Work with businesses and investors to make our high streets thrive ■ Work with our partners across the City Region to actively promote Sefton 	<ul style="list-style-type: none"> ■ People visit Sefton from far and wide to enjoy the culture, festivals and sporting events ■ People are accessing improved information enabling easy access to cultural, leisure and social opportunities ■ People spend and shop local

On the Move

Vision	Pledges	Outcomes
<p>In 2030, Sefton is easy to move around and well linked with the wider city region and beyond.</p> <p>Night buses, better train links and affordability mean that public transport is safe and available to everyone</p> <p>We can also enjoy the use of the many bicycle and walking friendly routes, meaning we can keep active.</p> <p>Investment into the borough's public transport system and road networks have helped reduce congestion and have made it even easier for residents and visitors to reach homes, businesses and attractions.</p>	<ul style="list-style-type: none"> ■ Enable infrastructure improvements to support changing connectivity needs ■ Work together to encourage greater use of public transport and development of community schemes ■ Work together to promote active travel ■ Work together to improve access to the coast and green spaces 	<ul style="list-style-type: none"> ■ Communities and businesses enjoy improved links with the City Region and beyond ■ People are accessing safe, quick, inclusive and reliable transport and travel ■ People are keeping active ■ Communities and businesses benefit from reduced congestion

Open for Business

Vision	Pledges	Outcomes
<p>In 2030, Sefton is home to businesses of all sizes, from international organisations and small start-ups to social enterprises and community organisations.</p> <p>We are a borough with a global outlook, exporting many of our services and goods via the port.</p> <p>Sefton is also a leading coastal tourist destination, with businesses flourishing thanks to our strong visitor economy. While strong support for SME's and Start-ups, coupled with the creative use of commercial space, has resulted in vibrant high streets.</p> <p>With strong public sector partnerships, an entrepreneurial culture and a strong work force, Sefton is the perfect home for any business and we are flourishing.</p>	<ul style="list-style-type: none"> ■ Work together to create the conditions for economic growth, giving Sefton a competitive edge to attract investment ■ Work with the business and education sectors to help ensure residents are in the best position possible to gain employment. ■ Work together to promote and develop new employment and training opportunities, such as apprenticeships ■ Work with businesses promote high quality of life offer to employees ■ Support local businesses 	<ul style="list-style-type: none"> ■ Sefton is one of the most successful local economies in the City Region ■ Sefton is home to market leading businesses and sustainable and competitive industry clusters ■ Sefton is known for its entrepreneurial and enterprise culture ■ Businesses can choose from a range of affordable, modern workspaces ■ Communities benefit from integrated educational, learning and skills development links with business ■ Local people are recruited by local employers

Ready for the Future

Vision	Pledges	Outcomes
<p>In 2030, Sefton is at the forefront of technology and research</p> <p>Investment in technology means that the borough is covered by comprehensive free Wi-Fi and strong, fast connection speeds.</p> <p>By embracing change, we are ready to seize any opportunity and Sefton is now known across the world as a centre for advancement and research</p> <p>We are well connected to the rest of the world and we are always looking to the future.</p> <p>Sefton is a borough connected by people, supported by technology.</p>	<ul style="list-style-type: none"> ■ Work together to secure investment in Sefton ■ Work together to create the conditions for and harness the benefits of a thriving local economy ■ Work together so Sefton becomes a digital borough and improve access to digital technology ■ Work together to promote digital inclusion 	<ul style="list-style-type: none"> ■ Communities and businesses benefit from increased business investment in the Borough ■ Communities benefit from job growth in key locations and sectors ■ Communities and businesses benefit from improved transport, green, and digital infrastructure ■ Communities and businesses benefit from new digital technologies that keep people informed and connected

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Report to: Cabinet
Council

Date of Meeting: 3 November 2016
17 November 2016

Subject: Revenue and Capital Budget Update 2016/17

Report of: Head of Corporate Resources **Wards Affected:** All

Is this a Key Decision? No
Yes

Is it included in the Forward Plan?

Exempt/Confidential No

Purpose/Summary

To inform Cabinet / Council of: -

- i) The current forecast outturn position for the Council for 2016/17 as at the end of August. This forecast will be informed by the latest analysis of expenditure and income due to the Council, in addition to the progress in delivering approved savings;
- ii) The current forecast on Council Tax and Business Rates collection for 2016/17; and
- iii) The current position of the Capital Programme and to request that two further schemes be added.

Recommendation(s)

Cabinet is recommended to:-

- i) Note the current forecast outturn position as at the end of August 2016;
- ii) Note the progress to date on the achievement of approved savings for 2016/17 and residual savings carried forward from previous years;
- iii) Note the forecast position on the collection of Council Tax and Business Rates for 2016/17;
- iv) Note the current position of the 2016/17 Capital Programme; and
- v) Include additional capital allocations, outlined in paragraph 6.4 and 6.7, to the 2016/17 Capital Programme.

Council is recommended to: -

- i) Include additional capital allocations, outlined in paragraph 6.4 and 6.7, to the 2016/17 Capital Programme.

How does the decision contribute to the Council's Corporate Objectives?

	<u>Corporate Objective</u>	Positive Impact	Neutral Impact	Negative Impact
1	Creating a Learning Community	•		
2	Jobs and Prosperity		•	
3	Environmental Sustainability	•		
4	Health and Well-Being		•	
5	Children and Young People		•	

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6	Creating Safe Communities		•	
7	Creating Inclusive Communities		•	
8	Improving the Quality of Council Services and Strengthening Local Democracy		•	

Reasons for the Recommendation:

To ensure Cabinet are informed of the forecast outturn position for the revenue budget and delivery of savings as at end of August 2016. In addition, an updated forecast of the outturn position with regard to the collection of Council Tax and Business Rates. Inform Members of the latest forecast outturn of the Capital Programme, and to include additional schemes financed from Section 106 monies into the Capital Programme.

What will it cost and how will it be financed?

(A) Revenue Costs

i) 2016/17 Revenue Budget

Any under-achievement of the approved revenue budget savings for 2016/17 (and residual savings from previous years) will need to be financed from within any surplus identified within other areas of the 2016/17 budget, or from the Council's general balances.

The current financial position on approved savings indicates that about £8.445m are at significant risk of not being achieved (the "Red" marked items in Annex A). Due to the time required to implement large projects, some savings will not be achieved (or achieved in full) in 2016/17. Further work is being undertaken to assess the likely achievement of these items in 2017/18 and subsequent years.

As at the end of August, the surplus in the remainder of the Council's Budget reduces the potential deficit to £3.571m. Should other budget savings not be identified during the year, then an equivalent level of reserves would be required to support the budget. In previous years, surpluses have tended to materialise throughout the financial year as services restrain spending in order to remain within budget and an appropriate intervention strategy has been implemented. As with previous years, the revenue budget will be closely managed throughout the remainder of the year, with reports provided to Cabinet accordingly.

(B) Capital Costs

The current spend to date on the Capital Programme is £4.433m (18%). Following a review of capital schemes in the current programme, £2.979m of resources have been identified as potentially being available to fund new schemes. However, schemes that require completion will utilise £1.640m of these resources in 2016/17 with further commitments in future years of £1.006m.

The report considers additional capital schemes to be financed from Section 106 monies, and asks that they be added to the 2016/17 Capital Programme.

Implications:

Legal: None

Human Resources None

Equality

Equality Implication

Equality Implications identified and mitigated

Equality Implication identified and risk remains

Impact on Service Delivery:

None.

What consultations have taken place on the proposals and when?

The Head of Corporate Resources is the author of the report (FD 4350/16)

The Head of Regulation and Compliance has been consulted and has no comments on the report. (LD 3633/16)

Are there any other options available for consideration?

None.

Implementation Date for the Decision

Immediately following the call-in period following the publication of the Cabinet Minutes

Contact Officer: Stephan Van Arendsen

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Email: Stephan.VanArendsen@sefton.gov.uk

Background Papers: None

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1. Introduction

- 1.1 The Council approved the revenue budget for 2016/17 and this required savings of £37m to be implemented during the year in order for a balanced budget to be delivered. The approved budget also included the use of balances totalling £0.869m (increasing to £0.969m following the approval to continue the modern apprenticeship scheme as agreed by Cabinet in July), pending identification of any alternative means of financing.
- 1.2 This report therefore presents an assessment of the forecast revenue outturn position for 2016/17 and the latest position on the achievement of the agreed savings for 2016/17 (£29.171m), plus the ongoing savings requirements carried forward from previous years.
- 1.3 The report also outlines the current position regarding other key income streams for the Authority, namely Council Tax and Business Rates, as variations against expected receipts in these two areas will also affect the Council's financial position in future years.
- 1.4 Approval of a number of schemes for inclusion the 2016/17 Capital Programme is requested. These include the final phases of two school schemes, plus a number of schemes to be funded from Section 106 monies.

2. Summary of Forecast Outturn Position as at the end of August 2016

- 2.1 At the end of August 2016, a forecast deficit is projected on the Council's outturn budget of £3.571m (previously reported as £3.515m to the end of July). This is shown in the table below:

	Budget	Forecast Outturn	Variance	July Position
	£m	£m	£m	£m
Services				
Strategic Management	2.832	2.832	0	0
Strategic Support Unit	2.753	2.830	0.077	0.117
Adult Social Care	85.850	88.368	2.518	2.964
Children's Social Care	27.587	28.792	1.205	1.083
Communities	10.704	10.287	(0.417)	(0.190)
Corporate Resources	4.131	3.876	(0.255)	(0.055)
Health & Wellbeing	23.301	23.251	(0.050)	0
Inward Investment and Employment	4.126	4.191	0.065	0.065
Locality Services - Commissioned	17.906	18.188	0.282	0
Locality Services - Provision	9.306	10.336	1.030	0.500
Regeneration and Housing	4.497	4.489	(0.008)	0.047
Regulation and Compliance	4.582	4.398	(0.184)	(0.209)
Schools and Families	25.905	25.516	(0.389)	(0.408)
Total Service Net Expenditure	223.480	227.354		
Reversal of Capital Charges	(13.376)	(13.376)	0	0
Council Wide Budgets	3.387	3.084	(0.303)	(0.399)
Levies	33.769	33.769	0	0

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General Government Grants	(34.655)	(34.655)	0	0
Total Net Expenditure	212.605	216.176		
Forecast Year-End Deficit			3.571	3.515

- 2.2 The above statement reflects the forecast shortfall in the achievement of agreed saving proposals (£8.445m – see para. 3.2) with positive action being taken to identify savings across the Authority to partially mitigate this overspend. These savings are from a number of services, particularly Adult Social Care and Schools and Families. Further action is still required to reduce this overspend further in order to try and eliminate this overspend.
- 2.3 Based upon the current forecast, if this position were to be maintained until the year-end, the use of Council reserves would total £4.540m, due to the budget already assuming the use of reserves totalling £0.969m.
- 2.4 It can be seen from the Table at paragraph 2.1 that the key movements between July and August are as follows:-
- 2.4.1 The Adult Social Care budget position has improved by £0.446m. This is mainly due to a reduction in the forecast expenditure relating to community care budgets (£0.278m) and a forecast reduction in spend in the Strategic Transport Unit budget for Adult Social Care (£0.250m). Budgeted income of £6m from Clinical Commissioning Groups, via the Better Care Fund, will not be received during the year. As a result, a lower contribution of £0.910m will be received. This outcome has placed a significant budgetary pressure on the service and the wider Council finances for which compensatory savings will be required. It is particularly disappointing that the Fund which was intended to protect social care services has not delivered on this objective.
- 2.4.2 The Communities budget is forecasting an increase in the year-end surplus of £0.227m due to various business rates refunds being made on libraries along with savings being made on employee budgets.
- 2.4.3 Following a review of Corporate Resources, there have been additional savings on salaries identified within Asset Management (£0.100m) and a forecast reduction in spend, primarily on supplies and services, within Finance and Personnel (£0.100m).
- 2.4.4 However, there are services where an adverse position is currently being forecast. These are:
- Locality Services Provision is forecasting an increase in the service deficit of £0.530m. This increase is mainly due to the saving requirement for green waste not being achieved (£0.430m). In addition, forecast income levels from burials and cremations currently indicate a further £0.050m shortfall mainly due to competition from a newly opened private sector facility and also reduced capacity at Thornton Crematorium for 3 months while the cremator is replaced. Lower than anticipated income has also contributed to a further £0.050m shortfall on the Security Service due to a reduction in the demand for the service and the inability to reduce fixed

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costs associated with the delivery of the service to an equivalent extent. A review of the service is being undertaken to explore ways in which the overspend can be mitigated and to secure the future financial sustainability of the service.

- Within the Locality Services Commissioned service, there is an inability to achieve a saving of £0.530m on Street Lighting. Due to the identification of savings elsewhere within the service, the forecast impact of this has been reduced to a deficit of £0.282m and work is continuing in an effort to reduce this further.

3. Approved savings for 2016/17 (and previous years carry forward savings)

3.1 The table at **Annex A** identifies the current position of the agreed savings for 2016/17. They are analysed into four categories: -

- Savings achieved to date (Blue);
- Progress is satisfactory (Green);
- Outcome is unknown and is at risk of not being fully achieved (Amber); and
- Known shortfalls, or significant risk of not being achieved (Red).

This approach is designed to ensure complete transparency, effective risk management and improved consultation and engagement.

It should be noted that individual savings may be categorised into more than one area; for example, part of the work to achieve a required saving may be on track (and a value can be shown in Green), whilst another element is potentially at risk (and therefore shown as Amber).

3.2 The position as at the end of August 2016 for the achievement of savings is unchanged from previously reported. There is £28.345m (76%) of the total required savings in 2016/17 of £37.407m that have been delivered or are on plan; with £0.617m (1%) at some risk of not being fully achieved. This leaves a further £8.445m (23%) of savings that are unlikely to be achieved in 2016/17 (identified as "Red"). Mitigating action elsewhere in the budget has considerably reduced this gap; however, further action is still required to balance the budget.

3.3 As with previous years, all budget savings will continue to be closely managed, with regular reports being presented to Cabinet and Overview and Scrutiny Committee (Regulatory, Compliance and Corporate Services). Officers will also continue to be mindful of the ongoing financial position and take appropriate action where further efficiencies can be found which do not require a change of policy.

4. Council Tax Income – Update

4.1 Council Tax income is shared between the billing authority (Sefton Council) and the two major precepting authorities (the Fire and Rescue Authority, and the Police and Crime Commissioner) pro-rata to their demand on the Collection Fund. The Council's Budget included a Council Tax Requirement of £111.644m for 2016/17 (including Parish Precepts), which represents 85.4% of the net Council Tax income of £130.689m.

4.2 The forecast outturn at the end of August 2016 is a surplus of -£1.583m (-£1.547m to the end of July) on Council Tax income. This is due to:-

- The surplus on the fund at the end of 2015/16 being higher than estimated at -£0.462m;
- Gross Council Tax Charges in 2016/17 being higher than estimated at -£0.636m, a change of -£0.024m from July; and
- Council Tax Reduction Scheme discounts being lower than estimated at -£0.327m, a change of +£0.032m from July.

4.3 Due to Collection Fund regulations, the Council Tax surplus will not be transferred to the General Fund in 2016/17 but will be carried forward to be distributed in future years.

5. Business Rates Income – Update

5.1 Since 1 April 2013, Business Rates income has been shared between the Government (50%), the Council (49%) and the Fire and Rescue Authority (1%). The Council's Budget included retained Business Rates income of £32.975m for 2016/17, which represents 49% of the net Business Rates income of £67.296m. Business Rates income has historically been very volatile making it difficult to forecast accurately.

5.2 The forecast outturn at the end of August 2016 is a deficit of £1.950m (£2.246m to the end of July) on Business Rates income. This is due to:

- The surplus on the fund at the end of 2015/16 being lower than estimated £2.438m;
- In year budget variations to date in 2016/17 of -£0.488m which are largely due to the rateable value of properties increasing since December 2015 rather than reducing as forecast.

5.3 Due to Collection Fund regulations, the Business Rates deficit will not be transferred to the General Fund in 2016/17 but will be carried forward to be recovered in future years.

6. Capital Programme 2016/17

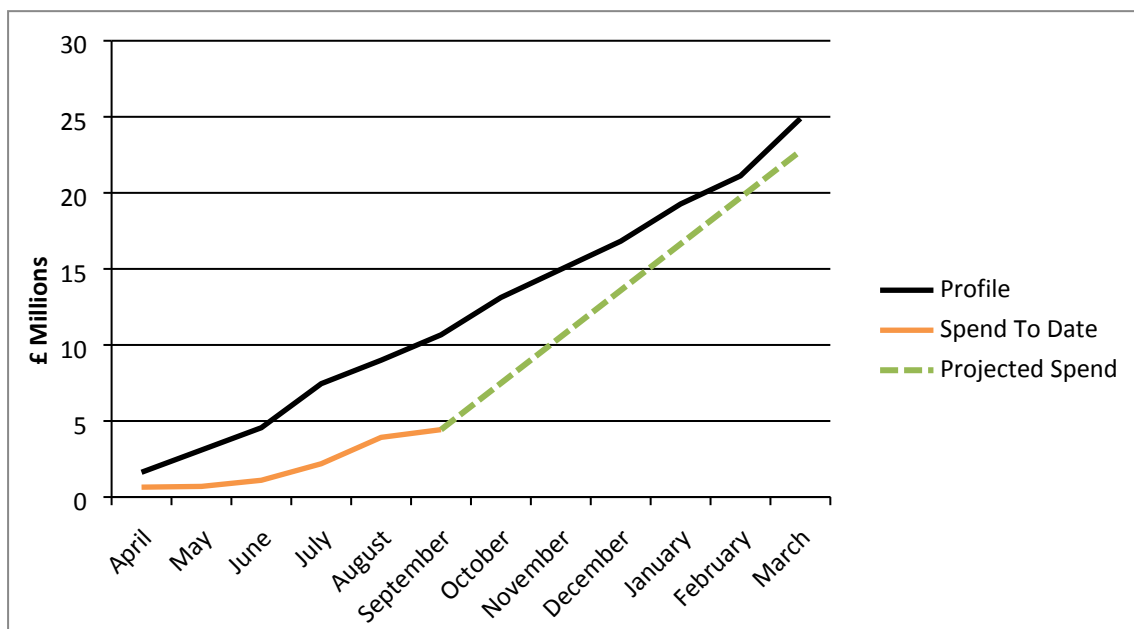
6.1 Following a detailed review, a full analysis of the Council's Capital Programme is shown below. This reflects schemes that have been approved in previous years and that those schemes that have been approved to commence in the current year. Capital payments of £23.192m are due in 2016/17. The following table shows the current full year budget, actual expenditure to date and the forecast outturn.

Budget / Resources	2016/17 Budget	Current In-Year Expenditure	Forecast Year-End Expenditure	Potential Funding Available
	£m	£m	£m	£m
Previous Years'	18.660	4.012	16.521	-2.139

Agenda Item 8

Programme				
2016/17 New Starts	6.671	0.421	6.671	0.000
TOTAL	25.331	4.433	23.192	-2.139

6.2 The following graph below shows the 2016/17 Capital Programme expenditure to date against the profiled budget.



6.3 The table above identifies that the current and previous years' programme has identified £2.139m of potential resources being available for other schemes. In addition, there is currently £0.840m of previously unallocated resources relating to 2016/17. This gives a total of £2.979m of resources that are available to fund new schemes in 2016/17.

6.4 As part of the exercise, two school schemes were identified as requiring resources in order to complete the final phases of development. These schemes are at Norwood and Litherland Moss Primary Schools (and require funding of £1.640m in 2016/17, with further commitments of £1.006m in 2017/18 and beyond). This report seeks the required resource in 2016/17 for these schemes (£1.640m) to be included in the Capital Programme. Should these allocations be approved, approximately £1.339m of funding remains unallocated in 2016/17.

6.5 Expenditure has been at a level below the profiled budget throughout the year to date. As a result, the Capital Programme and each scheme within it will require careful monitoring of both delivery and financial management in order that accurate forecasts are maintained and any re-profiling can take place.

6.6 A detailed service by service breakdown of the expenditure is shown in the following table:

Agenda Item 8

	Full Year Budget	Expenditure to September	September as a % of Budget	Budget Remaining
	£m	£m	%	£m
Health & Wellbeing	0.504	0.065	12.9%	0.439
Communities	2.392	0.371	15.5%	2.021
Schools and Families	4.220	1.891	44.8%	2.329
Regulation and Compliance	0.168	0.013	7.7%	0.155
Regeneration and Housing	2.398	0.164	6.8%	2.234
Adult Social Care	2.354	0.577	24.5%	1.777
Locality Services - Provision	2.740	0.419	15.3%	2.321
Locality Services - Commissioned	8.456	0.810	9.6%	7.646
Corporate Support	1.399	0.123	8.8%	1.276
Uncommitted Capital Grant	0.700	0.000	0.0%	0.700
Total Capital Programme	25.331	4.433	18%	20.898

6.7 Further additions to the 2016/17 Capital Programme.

In addition to the two schemes at Norwood and Litherland Moss Primary Schools (referred to in paragraph 6.4), Section 106 monies are contributing to identified projects in the following Wards; approval is needed to include them in the Capital Programme. Ward councillors have been involved in the process to agree where and how the monies should be spent, along with support from area co-ordinators. The following table identifies what resources have agreed in the following wards.

	£
Ravenmeols	5,750
Harington	36,100
Cambridge	15,475
Dukes	10,350
Blundellsands	47,000
Linacre	100,000
Derby	160,000
Molyneux	8,800
Manor	48,849
Sudell Ward	9,300
Litherland	291,601
St. Oswald's	49,970
Ford	18,040
Netherton & Orrell	44,260

Council is recommended to add these fully funded projects to the Capital Programme.

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2013-17 LISTED BUDGET SAVINGS PERFORMANCE AT AUGUST 2016

Savings achieved to date	22,977,667
Progress is Satisfactory	5,367,550
Risk of savings not being fully achieved	617,500
Known shortfalls or significant risk that savings will not be achieved	8,444,733
Total of Savings	37,407,450

	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
Review of Commissioning - reducing funding support to community groups - Commissioning & Neighbourhood Coordination	261,000				261,000	This saving will be achieved in 2016/17.
Voluntary Community Faith Review	1,500,000	1,135,683			364,317	£364k of the savings target has been achieved. The remainder of the £1.5m is not achievable.
Libraries - Review of operation and management of libraries including book fund and opening times	70,000				70,000	This saving will be achieved in 2016/17.
Parks Maintenance - Botanic Gardens Shop Closure	30,000				30,000	This saving will be achieved in 2016/17.
Parks Maintenance - Increase allotment fees by an average of £10 per full size plot in 2016/17 and again in 2017/18.	20,000				20,000	This saving will be achieved in 2016/17.
Further Changes in Style and Standards of Parks Management	27,000				27,000	This saving will be achieved in 2016/17.
Arts - Review management and opening times at the Atkinson	120,000			120,000		This saving will be achieved in 2016/17.
Street Scene - Building Cleaning - change frequency of office cleaning	19,000				19,000	There has been a reduction in the cost of cleaning Council and internal facilities during 2016/17 so the required saving is being met.

	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
Public Conveniences increase charges	40,000	40,000				This saving will not be achieved in 2016/17. Initially the non-achievement of this saving was due to the one off costs of fitting coin mechanised doors at facilities that were previously provided free of charge. In addition, there have been higher than expected costs for maintenance and vandalism issues. Although charges have been increased / introduced, the financial benefit to the Council has also been less than expected due to the avoidance of payment (particularly at busy periods) by users holding the doors open for those waiting to follow. This issue is being reviewed. Negotiations are currently underway with an external operator to provide a fully managed service at a cost that can be contained within the reduced budget. Therefore this saving is expected to be achieved from 2017/18 onwards.
Public conveniences reviewed for efficiency savings	20,000	20,000				This saving will not be achieved in 2016/17. Initially the non-achievement of this saving was due to the one off costs of fitting coin mechanised doors at facilities that were previously provided free of charge. In addition, there have been higher than expected costs for maintenance and vandalism issues. Although charges have been increased / introduced, the financial benefit to the Council has also been less than expected due to the avoidance of payment (particularly at busy periods) by users holding the doors open for those waiting to follow. This issue is being reviewed. Negotiations are currently underway with an external operator to provide a fully managed service at a cost that can be contained within the reduced budget. Therefore this saving is expected to be achieved from 2017/18 onwards.
Careline Service/Security Force (income target)	75,000		75,000			This saving is not being achieved as it is reliant on income derived from other parts of the Council (which have been subject to cuts) and the cessation of a healthcare project which was also expected to generate income for the service. At this stage no alternative income sources have been identified and it is therefore unlikely that this additional income requirement will be met in 2016/17.
Street Scene - Building Cleaning - change frequency of office cleaning	50,000				50,000	There has been a reduction in the cost of cleaning Council and internal facilities during 2016/17 so the required saving will be met.
Cleansing Service - Reorganisation of workload and work patterns	25,000				25,000	The budgetary provision for Cleansing Services has been adjusted to take account of the restructure which has now been implemented. As such, the required savings target will be achieved in 2016/17. However, it should be noted that the income target for recharges to internal facilities and services needs to be reviewed in the light of a reduction in cleaning budgets available across the Council.
Street Cleansing - Bulky Items Collection Service - Restructure Crews and introduce charge for bulky items	6,000				6,000	The budgetary provision for Bulky Items has been adjusted to take account of a restructure and increased charges and as such, the required saving target will be achieved in 2016/17.
Green Waste	430,000	430,000				Saving not likely to be achieved following the reorganisation of the recycling service.
Public Conveniences - Closure of all public conveniences	74,000	24,000		50,000		The original saving was predicated on the entire budget for the service being removed. There will still be residual costs to be incurred in closing the facilities in terms of NNDR, insurance, utilities, etc. for which no budget remains. Consequently, it will not be possible to meet the saving target in full during 2016/17 or in future years.

	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
Bulky Items - Increasing collection charge from £7.50 to £10 per collection	48,000				48,000	The budgetary provision for Bulky Items has been adjusted to take account of a restructure and increased charges and as such, the required saving target will be achieved in 2016/17.
Sefton Care Line and Sefton Securities - Increased income as result of increased service activity	200,000	200,000				This saving target was predicated on increasing income by insourcing a wider range of previously externalised maintenance, testing and installation services across Council facilities and services. This did not happen as expected or proposed and as such it will not be possible to generate this additional income on top of the increased income target set for the current financial year. As such, this saving target will not be met during 2016/17. However additional business e.g. through the promotion of the Arc Angel product, is expected to generate significant income in the future which will not only enable this saving to be achieved but will also contribute towards future years' savings. Savings options in this area for 2017/18 and beyond will need to acknowledge the need to make this saving first
Catering - To increase the charge for each meal by 10p in September 2015 (start of the school term) and by a further 10p from September 2016	250,000				250,000	This saving requirement is based upon increasing the cost of a school meal annually over a two year period. The first increase generated the required additional income. Therefore, it is expected that the second increase will also provide the required increase in income. As such, the required saving target will be met in 2016/17.
New Options - Increase Cremation and Burial Fees by 5% above inflation	150,000	150,000				A new crematorium has opened in West Lancashire within five miles of the existing facility in Southport. This has had an effect on the income generated at the facility. The crematorium at Thornton is also operating at reduced capacity (2 days a week) for some months this year due to a replacement programme for the old cremators which have failed emissions tests. As such the increased income levels will not be achieved in 2016/17. In future years, although full capacity will return at Thornton, the impact of the private crematorium will continue and the loss of income arising from this competition will prevent the income target of £150,000 from being met.
Improved procurement of Council wide communications activity	61,050	45,500		15,550		A deficit is forecast on sponsorship income of £45.5k in 2016/17 due to the phased cessation of Roundabout advertising (by 31 March 2017) and the delayed start of Web advertising, resulting in this saving not being fully achieved in year. For 2017/18 the Council is anticipating full year income from Web advertising, this will result in a reduction to the unachievable saving to £42k. The Strategic Support team will continue to seek out further income opportunities and savings, if this does not materialise this will result in permanent non achievement which is assumed here.
Corporate Communications Team - Deletion of vacant posts and Team restructure	100,000	16,000		84,000		This saving was in total £204k (£100k phased 2016/17) and was originally to be met from a reduction in staffing. However the saving was then anticipated to be achieved by both staffing and income i.e. staffing £104k in 2015/16 (achieved) and income £100k in 2016/17 which has previously been reported as not achievable. Having reviewed the Communications budget and the wider Strategic Support budgets this saving will now be achieved from April 2017/18 and the deficit this year is due to part year implementation in 2016/17.
Transformation - Reduction of Transformation resource	75,000				75,000	This saving will be achieved in 2016/17 due to a restructure of teams.
Environmental Health - Reduction in front line environmental health regulatory services. Reduction in pest control services but retain full rat control service	170,000			170,000		On target to be achieved.

	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
Parking - Review of service and charging regimes	467,000	100,000		367,000		There will be a shortfall in income achieved due to the proposal to cease the refund of car park charges at leisure centres. The remaining 367k should be achievable subject to market conditions.
Street Lighting Energy - Invest to save in lighting columns and bulbs to allow reduced hours of lighting.	530,000	530,000				It was anticipated last month that £100k would be achievable from energy savings / reduced tariffs which would have restricted the unachieved element of this saving to £430K. Latest information suggests that there will be no contributory saving in tariffs and the entire saving will not be achieved in the current year. Furthermore, the indicative tariff for 2017/18 will increase by £112k (based on current consumption levels) which will put further pressure on the achievement of the saving in subsequent years. Whilst every effort will be made to cover the saving through increases in income, this cannot be guaranteed. Excess income has been used in previous years to cover the regular overspend on winter service. There is a spend to save initiative for Cabinet to consider shortly. The outcome of the Cabinet decision will inform how the Council considers this saving option.
Further Changes in Style and Standards of Parks Management	64,000			64,000		On target to be achieved.
Parks Maintenance - Reduction in GM Contracts	30,000			30,000		On target to be achieved.
Coast - Reduction to visitor and site management activities. Extension to the length of the life guard contract on reduced terms. Car-parking income charges	75,000			75,000		On target to be achieved.
Highway management, development, design and safety - Changes to charges Service reorganisations	130,000			130,000		On target to be achieved.
New Options - Funding of highways, ICT and other developments from capital resources	1,000,000	434,000		566,000		The achievable figure is based on the actual capitalisation in 2015/16. Work will continue to identify all work that can be capitalised in 2016/2017, although the full saving may not be delivered.
Budget re-alignment of salaries to be funded from grants, contracts and reserves	116,000	116,000				It is forecast that this saving will not be delivered in year as the majority of budget relates to Head of Service and grants that are used to fund remaining staff within the service who are not core funded. This saving will not be achieved in the long term and the Medium Term Financial Plan has been adjusted to reflect this.
14-19 Services - Changes to commissioning arrangements for Information, Advice & Guidance	40,000				40,000	Achieved.
Management fee reduction - Formby Pool Contract	50,000				50,000	Following re-negotiation of the contract this saving will be achieved

	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
School Health - Re-specify/recommission the healthy Child programme for the whole 0-19 age range	260,000				260,000	Saving achieved in 2016/2017
Sports Leisure- Active Sports - Increase in income due to increased charges and new programmes	30,500		30,500			This £30.5k saving is the residual amount of a total saving target of £84k of which £53.5k was achieved in 2015/16. It appears that there has been an element of duplication around this particular saving with the original proposal, by the then Head of Service, only anticipating £30k additional income. While there may be some further additional income achieved in this particular area in 2016/17 it is unlikely that the full remaining £30.5k will be achieved in this specific income budget. However it is anticipated that there could be overachievement of income in other areas of the budget. The situation will continue to be monitored throughout the year
Public Health-Internal restructure to reflect the need to strengthen the influencing role of the team, and reduced need for commissioning capacity	100,000				100,000	Saving achieved in 2016/2017
Integrated Wellness - Integration of Lifestyle services	1,549,000				1,549,000	Saving achieved in 2016/2017
Substance Misuse - Reduction in Substance Misuse spend	440,000				440,000	Saving achieved in 2016/2017
DCATCH - The scheme has already closed to new pupils, saving reflects cohorts of pupils completing the programme	15,000				15,000	Saving will be achieved in 2016/17
Children With Disability Service - Continue with the development of, and implement, new eligibility criteria	315,000			315,000		The achievement of this savings target has been challenging. A post originally identified to contribute towards this saving has been taken as part of the Senior Management Review. However, options are still being explored to ensure the permanent achievement of this saving. Currently, the saving is being mitigated by under-spends elsewhere within the service. This will continue to be monitored closely.
Aiming High - Continue with the development of, and implement, new eligibility criteria. Review and potential cessation of funding for some activities	400,000				400,000	This saving will be achieved in 2016/17.
Attendance Welfare Service - Improved administration of legal procedures. Reduced eligibility for service interventions. Increase income	142,000			142,000		This saving should be achieved in 2016/17.

	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
Locality Assessment - Redesign of Common Assessment Framework team Implement a	60,000			60,000		This saving should be achieved in 2016/17.
Commissioning - Reduction of the Commissioning Service staffing	144,000				144,000	This saving will be achieved in 2016/17 due to a restructure of teams.
Business Intelligence & Performance - Re-structure	360,000				360,000	This saving will be achieved in 2016/17 due to a restructure of teams.
Housing Standards - Reduction in housing enforcement services including cessation of corporate illegal traveller sites co-ordination	20,000			20,000		On target to be achieved.
Planning - Increase in income across parts of the service Development Management, Building Control, and Technical Support [land charges] in light of economic forecast	130,000	105,000		25,000		This savings target relates to Planning / Building Control income and whilst there is likely to be an overachievement of Planning Application income of £96K, there are currently estimated shortfalls on Building Control (£160K), Planning Policy (£16K) and the Section 106 admin fee (£25K). The net effect of all of these is a shortfall of income against budget of £105K.
Home Improvements DFG - Re-profiling the allocation of costs and increasing the level of recharges	10,000			10,000		On target to be achieved.
New Options - Funding revenue consequences of planning projects from Section 106	500,000			500,000		This saving will be achieved in 2016/17.
Treasury Management	8,000,000				8,000,000	The Council has changed its policy relating the provision for debt repayment. This has generated significant savings until 2019/2020 (2016/2017 saving includes the saving achieved in 2016/2017 that was reserved to be utilised in 2016/2017).
General inflation provision - Remove general inflation provision set in MTFP at 2%. This will require all services to deliver general efficiency in the delivery of all services	2,180,000				2,180,000	Budget provision reduced, saving therefore achieved.
Levies - Merseyside Waste and Recycling Authority and the Integrated Mersey Transport Authority have been requested to support the Council by finding 10% efficiency savings in setting their budgets for 2015/16 and 2016/17	2,509,150	859,550			1,649,600	The Council actively engaged with the levying bodies to try to achieve a 10% reduction in the cost of levies to the Council. Unfortunately reductions in the Merseyside Recycling and Waste Authority Levy were not achievable in full. The partial non-achievement of this saving has been built into the 2017/18 to 2019/20 Medium Term Financial Plan.

	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
Reduced accommodation costs - Lease on Houghton Street	76,000		76,000			This saving is unlikely to be able to be achieved in this or future financial years due to it being a duplication of the 2015/16 saving Ref 67 (£60k). However, a balanced service outturn will be delivered and this will be delivered in future years.
Building Maintenance - Recharge Salaries to Capital Schemes	136,000		136,000			It is currently uncertain as to whether this saving will be delivered in 2016/17. However, a balanced service outturn will be delivered and this will be delivered in future years.
EEMS (Energy and Environment) - Reduction in Carbon reduction service and community energy service	42,000				42,000	Saving achieved in 2016/2017
Finance & ICT Services - Restructuring Finance and ICT services after implementation of new financial system in 2015	500,000				500,000	Saving achieved in 2016/2017
Finance & ICT Services - Reduce ICT, printing and telephone costs in line with general Council reductions	190,000				190,000	Saving achieved in 2016/2017
Learning & Development - Reduction in activity associated with learning and development	108,000				108,000	Saving achieved in 2016/2017
New Options - Remove the discretionary support to Parish Councils for Council Tax Reduction Scheme	95,000				95,000	Saving achieved in 2016/2017
Budget Planning Assumptions - Management Arrangements	1,300,000	300,000	300,000		700,000	£700k delivered on phase one with a further £300k to be delivered.
Contracted transactional services	1,000,000			435,000	565,000	Saving will be achieved in 2016/2017 but £0.435m of the saving is one-off. Discussions are continuing with arvato to identify ongoing sustainable savings.
Area Finance / Finance Visiting Officers - Review	28,700				28,700	This is the full year effect of the saving resulting from the review of this service and the saving has been achieved in full.
Day Care - Day Care Review	873,050	674,000			199,050	There is a saving requirement in- year of £750k and £123.05k that relates to the previous financial year. The element that relates to the previous year has been achieved in full as a result of the full year effect of contract negotiations already agreed with New Directions. Of the £750k in year saving, £80k has been identified specifically to date. The refurbished Mornington Road and Dunningsbridge Resource Centres (for those with the most complex needs) are due to open in 2017. Further contract negotiations will be undertaken with New Directions to reflect the outcome of the Day Care review. There may be some further savings made in 2016/17 following negotiations and depending on the timing of the completion of refurbishments. The saving should be made in full in 2017/18

	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
Adult Social Care - Social care services will be required to contain net demographic growth within existing budgets for the duration of the plan. The figure has been adjusted to reflect Cabinet's previous decision relating to the underachievement of the services 2014/15 budget savings requirement. This assumption will need to be kept under close scrutiny to ensure deliverability	3,000,000				3,000,000	This saving has been achieved in 2016/2017. However, note the issue regarding Better Care Fund income outlined in the main body of the report.
Domiciliary Care - Further explore the use of adaptations, equipment and Assistive Technology Reduce the number of hours, number of calls, or number of carers utilised, where this is appropriate Work in partnership with the voluntary/community sector to facilitate the development and utilisation of low-level alternative/preventative community services Explore more outcome-focused commissioning	1,560,000			1,560,000		The saving was intended to be delivered in the first instance through a more effective Reablement Service model, reducing the need for ongoing domiciliary care, together with improved use of adaptations and assistive technology. The new Reablement Service is proving effective with the most significant impact being to reduce the requirement for residential care. The intention is to extend Home Care Re-ablement to community referrals. In addition re-assessments continue with a particular focus on those cases where providers have identified that they feel provision could be reduced. Where domiciliary care packages are being re-assessed the option to increase established 30 minute care visits by 15 minute blocks rather than the usual 30 minute blocks is available. Early discussions have been held with the Cabinet Member ASC, in respect of the redesign/recommissioning of the Domiciliary Care and Reablement Services, with a view to exploring more outcome- focused commissioning
Supported Living - Alternative and more efficient ways of meeting assessed care needs	1,800,000	1,191,000		609,000		£609k has been identified to date following the review of Supported Living care packages. Officers continue to work on the commissioning of a more efficient, effective and sustainable supported living and care model. Service users' eligible care and support needs will continue to be met but possibly in larger occupancy dwellings. An increased number of people may have their needs met through Shared Lives or other placements that meet their needs. Any changes to a service user's tenancy will be via reassessment of need and will be agreed with the service user and housing/care providers. It is anticipated that service users' care packages may change through increased/additional use of assistive technology which will result in independence and self-sufficiency. The recommissioning will consider 'zoning' of care providers. . Progress on the project has recently been reviewed, an action plan/ time frame has been drafted and re-specification and redesign of the service model will be completed by April 2017. The saving should be achieved in full in 17/18. There is currently some concern about a reduction in the appetite of housing providers to develop the larger occupancy properties required, due to uncertainties relating to possible government changes to housing benefit provision. The government position should become clear in the next couple of months

	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
Adult Assessments - An end to end review of assessment and review policies, procedures and processes within Adult Social Care.	300,000				300,000	This saving has been achieved following the review of assessment processes, policies and procedures
Housing Related Support Further decommissioning and re-commissioning of funded services in accordance with the approved Commissioning Intentions and Priorities	900,000	83,000			817,000	£817k of this saving has been achieved. Commissioners are reviewing residual contracts and are in discussions with providers to identify how the remaining saving can be achieved. The saving will be achieved in full in 2017/18
Children in Care - Reduce Care Package Costs	396,000	396,000				This budget was over-spent by the end of 2015 /2016 and significantly contributed to the £3.8m overspend across Children's Social Care. This over-spend is reducing in 2016/17 partly through an uplift to the budget (£2.5m) and careful monitoring; and partly from a reduction in care packages and placements. However it is considered unlikely this and other Children's Social care 'Red' savings in this analysis will be achieved in full. When taken with the saving ref E2.1 (£395K) and 2015/17 Ref 97b (£700k) below, the total 'Red' savings identified for Children's Social Care is £1.491m. The forecast budget statement is showing a forecast over-spend on placements and packages, which would indicate that some of this overall saving may be achieved as costs reduce. However, this is not guaranteed as care packages and placements can be quite volatile. These areas will be monitored carefully during the year.
Review of the Commissioning of all residential care beds	395,000	395,000				See comment above
Budget Planning Assumptions - Review of services for vulnerable children	700,000	700,000				See comment above
Financial Assessments	250,000	250,000				Actions ongoing to identify how this saving can be delivered.
Customer Access Point	250,000	250,000				Actions ongoing to identify how this saving can be delivered.
Children's administrative support - Service redesign	20,000			20,000		On target to be achieved and will be captured as part of the restructure of Children's Social Care administration.
Total Savings Requirement 2013-2017		8,444,733	617,500	5,367,550	22,977,667	

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Report to:	Council	Date of Meeting:	17 November 2016
Subject:	Honorary Freedom of the Borough – HMS Mersey	Wards Affected:	All
Report of:	Head of Regulation and Compliance		
Is this a Key Decision?	No	Is it included in the Forward Plan?	No
Exempt/Confidential	No		

Purpose/Summary

Under Section 249(5) of the Local Government Act 1972, the Council has the power to grant the Freedom of the Borough to a person or a service unit of distinction who have rendered eminent service to the Borough and this report sets out proposals for the Royal Navy Ship, HMS Mersey to be granted the Honorary Freedom of the Borough.

Recommendation(s)

- (1) In accordance with Section 249 (5) of the Local Government Act 1972, this Council wishes to place on record its high appreciation of, and the debt of gratitude of the Borough to HMS Mersey and in the light of the long and honourable association between the Borough of Sefton, the Royal Navy and HMS Mersey, the Council resolves that the Honorary Freedom of the Borough be conferred on HMS Mersey and that it be granted the right, privilege, honour and distinction of marching through the streets of the Borough on all ceremonial occasions with colours flying, bands playing, drums beating and bayonets fixed at an Extra-ordinary Council meeting to be held on a date to be determined at Bootle Town Hall; and
- (2) the Head of Regulation and Compliance be authorised to take all of the necessary actions associated with (1) above and arrange a civic reception for the Officers and Crew of HMS Mersey and invited guests to take place at the rising of the Extra-ordinary Council meeting in Bootle Town Hall.

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How does the decision contribute to the Council's Corporate Objectives?

	<u>Corporate Objective</u>	<u>Positive Impact</u>	<u>Neutral Impact</u>	<u>Negative Impact</u>
1	Creating a Learning Community	x		
2	Jobs and Prosperity		x	
3	Environmental Sustainability		x	
4	Health and Well-Being		x	
5	Children and Young People		x	
6	Creating Safe Communities		x	
7	Creating Inclusive Communities		x	
8	Improving the Quality of Council Services and Strengthening Local Democracy		x	

Reasons for the Recommendation:

To honour HMS Mersey for its eminent service to the Royal Navy and the people of Sefton.

Alternative Options Considered and Rejected:

None

What will it cost and how will it be financed?

(A) Revenue Costs

The maximum cost of £2,000 associated with the award of the Freedom of the Borough will be met from the existing Mayoral Hospitality revenue budget.

(B) Capital Costs

None

Implications:

The following implications of this proposal have been considered and where there are specific implications, these are set out below:

Financial	
Legal	Section 249 (5) of the Local Government Act 1972
Human Resources	

Equality

- | | | |
|----|--|-------------------------------------|
| 1. | No Equality Implication | <input checked="" type="checkbox"/> |
| 2. | Equality Implications identified and mitigated | <input type="checkbox"/> |
| 3. | Equality Implication identified and risk remains | <input type="checkbox"/> |

Impact of the Proposals on Service Delivery:

None

What consultations have taken place on the proposals and when?

The Head of Corporate Resources (FD 4368/16) and Head of Regulation and Compliance (LD.3651/16) have been consulted and any comments have been incorporated into the report.

Implementation Date for the Decision

Immediately following the Council meeting.

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Background Papers:

There are no background papers available for inspection

Agenda Item 9

1. Introduction/Background

- 1.1 Under Section 249(5) of the Local Government Act 1972, the Council has the power to grant the Freedom of the Borough to a person or a service unit of distinction who have rendered eminent service to the Borough and it is proposed that the Royal Navy Ship, HMS Mersey be granted the Honorary Freedom of the Borough.
- 1.2 The conferring of the Freedom of the Borough upon any individual or service unit is the highest honour the Council can bestow and when the Freedom of the Borough is granted to a service unit, they are given the right, privilege, honour and distinction of marching through the streets of the Borough on all ceremonial occasions with colours flying, bands playing, drums beating and bayonets fixed.
- 1.3 Past recipients of the Freedom of the Borough have been:
 - 2004 - Donald “Ginger” McCain
 - 2006 - James Carragher

The Freedom of the Borough (Freedom of Entry) has also been bestowed on the following Service Units:

- 1982 - No. 238 (Sefton) Squadron, 156 Regiment, Royal Corps of Transport, which was subsequently succeeded by No. 238 (Sefton) Squadron, 156 (North West) Transport Regiment, Royal Logistic Corps (Volunteers) in 2001
- 2011 - RAF Woodvale

2. HMS Mersey

- 2.1 HMS Mersey was affiliated to the Borough of Sefton by the Royal Navy in May 2004 when the ship was commissioned because Captain Frederic John Walker’s escort ships were based in Bootle during the Battle of the Atlantic and also because the memorabilia from that time is on display at Bootle Town Hall.
- 2.2 The Captain and Officers of HMS Mersey always make a courtesy visit upon the Mayor of Sefton when the ship visits Merseyside and they are always pleased and honoured to see the battle ensigns, paintings and other memorabilia displayed in the Council Chamber associated with Captain Frederick John Walker and other Naval ships. The Mayor is always invited to attend a formal dinner on the ship on its courtesy visit.

- 2.3 HMS Mersey is one of four River class patrol vessels. She patrols the waters of the UK and up to 200 miles in the Atlantic ensuring that fishing boats and trawlers stick to internationally-agreed quotas.
- 2.4 The Council is requested to grant the Freedom of the Borough to HMS Mersey in recognition of the maritime history of Bootle and to ensure that a unit from each of the three Armed Services has been granted the honour of the Honorary Freedom of the Borough.

3. Conferment of Freedom of the Borough

- 3.1 In order to confer the Freedom of the Borough upon an individual or service the Council would need to pass a resolution by not less than two-thirds of the Members voting thereon at a meeting of the Council specially convened for the purpose, where notice of the object of the meeting has been given.
- 3.2 If the Council was minded to grant the Freedom of the Borough to HMS Mersey, the Captain of the ship and the Regional Naval Commander would be advised and arrangements made for the Freedom to be bestowed upon the ship on her next operational visit to Merseyside.
- 3.3 Following the Extraordinary Council meeting, the crew of HMS Mersey would then march through the streets of the Bootle Town Centre to Bootle Town Hall with colours flying, bands playing, drums beating and bayonets fixed.
- 3.4 A scroll bestowing the honour would need to be ordered and produced, and arrangements made for a civic reception for the crew of HMS Mersey, and invited guests to take place at the rising of the Extraordinary Council meeting and the March through Bootle Town Centre. The costs of the scroll and reception could be financed from the Mayoral Hospitality budget provision.

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